At a Glance

The Group's Strengths in Numbers (as of March 31, 2026)

Since its founding, the Tokyu Fudosan Holdings Group has been devoted to solving social issues through its business activities and has continued to provide new value to customers and society. Still possessing this challenge-oriented DNA today, we have continued to grow and have developed unique strengths that give the Group its competitive advantage.

Broad customer / market contact points

Group facilities under operation
201

Customers served
Approx. 16.15 million*1

Tenant companies
Office 552
Commercial 1,267

Condominium units under management
Approx. 832,000

Condominium management company (non-consolidated)
Condominium units under comprehensive management (approx. 470,000)
No. 2 in Japan*2

Real estate transactions through agents
Approx. 33,000

Turnover through agents
Approx. ¥2.5 trillion
3 consecutive years as No.1*3

*1 Including commercial facility cardholders and app members, BRANZ CLUB members, Tokyu Cosmos Members Club members, and Tokyu Harvest Club members *2 Source: Mansion Kanri Shimbun, May 25, 2026 issue *3 Based on the results of transaction surveys of major real estate agents selected by several industry publications, covering fiscal 2023 through fiscal 2025

Unique business creation ability

Renewable energy business
ReENE
P.40

Rated capacity as of the end of March 2026 (before equity-interest conversion)
2,693 MW

Total number of businesses
301

Percentage reduction of Scope 1 and 2 CO_2 emissions (versus fiscal 2019)
−77.9%

STEP
The Group's co-creation-based internal venture scheme

Cumulative proposals received
530

Commercialized proposals
5

Group employees (including temporary employees)
Approx. 30,000

Degree of personal investment per operating officer at each Group company for achieving the long-term vision
90%

Investment in digital transformation for creating new businesses
Since start of fiscal 2025
¥25.1 billion

Corporate venture capital
Cumulative investments 40

Group Policy

Environmental Management

First company in Japan to achieve its target
RE100 global initiative targets
(Tokyu Land Corporation, certified in April 2024)

CLIMATE GROUP RE100

First Japanese company to completely switch to renewable energy
(Tokyu Land Corporation, December 2022)

CDP2025
A List
Climate Change
Selected for five consecutive years

Group Policy

DX

Selected for DX Stocks again, following our 2023 selection

DX Stocks 2026
Digital Transformation

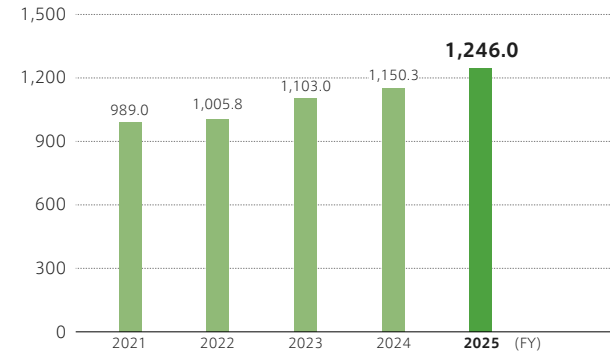
Financial Highlights

We have achieved both stable cash generation and improved asset efficiency through ongoing investments in creating area value. Through key financial indicators, we explain how the outcomes of our growth investments have led to improvements in profitability and capital efficiency.

Key Financial Indicators

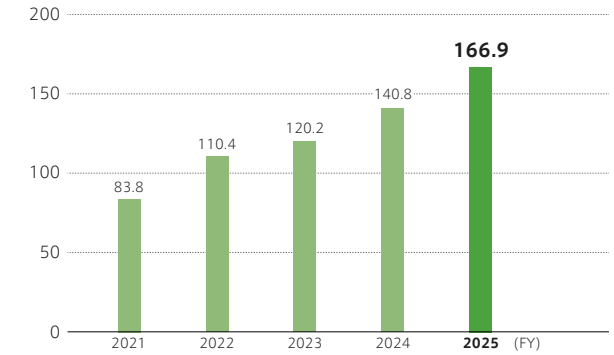
Operating revenue

(Billions of yen)



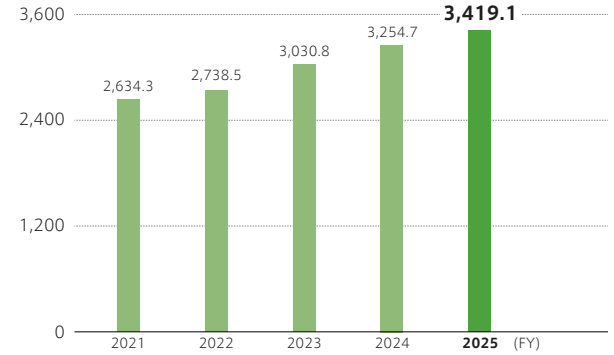
Operating profit

(Billions of yen)



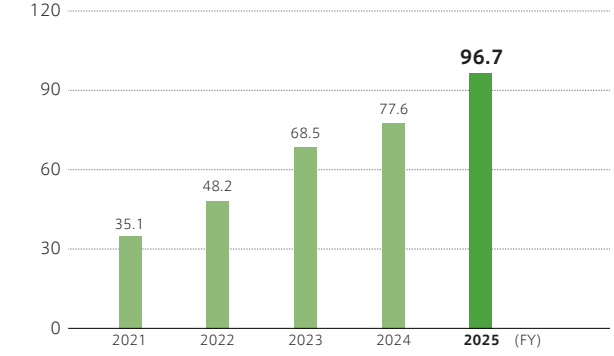
Total assets

(Billions of yen)



Net profit*

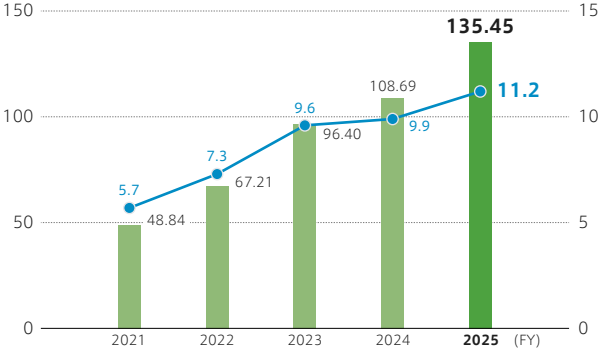
(Billions of yen)



* Profit attibutable to owners of parent

EPS / ROE

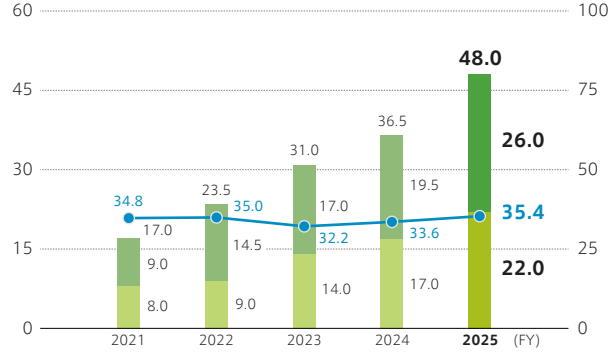
(Yen) (%)



EPS — ROE (right scale)

Dividends / Dividend payout ratio

(Yen) (%)



Dividends (year-end) Dividends (interim)
Dividend payout ratio (right scale)

Business Overview

The Tokyu Fudosan Holdings Group possesses the expertise and resources required for future-oriented urban development across a wide variety of businesses, from real estate development to building management and operation, real estate agent operations, infrastructure building, and real estate investment.

Asset-utilizing business

In our asset-utilizing businesses, we will increase asset efficiency by leveraging our track record of developing a wide range of asset types and our capacity for directing business in a way that is rooted in local communities in order to both realize investment efficiency and advance co-creation-based development with partners.



Human capital-thriving business

In our human capital-utilizing businesses, we will improve productivity by leveraging our wealth of customer touchpoints, Group personnel, and operational expertise and by realizing the effective use of intellectual assets while gradually departing from labor-intensive methods through digital transformation.



Urban Development segment P.51

Creating attractive communities and enriching lifestyles

- Offices and commercial facilities
- Residential buildings

TOKYU LAND CORPORATION

Property Management & Operation segment P.53

Providing impressive experiences to customers

- Property management
- Wellness
- Environment and greening management

TOKYU LAND CORPORATION

TOKYU COMMUNITY CORP.

Strategic Investment segment P.52

Building next-generation infrastructure

- Renewable energy
- Industry
- Investment management
- Overseas business

TOKYU LAND CORPORATION

ReENE ENERGY

Real Estate Agents segment P.54

Leading to a society with a healthy stock of buildings

- Real estate brokerage
- Rental housing services

TOKYU LIVABLE

Tokyu Housing Lease

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