# Financial Highlights

FY2015 Ended Mar-31, 2016

2016.05.17

Code: 3289

The forecasts and other forward-looking statements in this report are based on currently available information and certain assumptions determined as rational. Consequently, the statements herein do not constitute assurances regarding actual results by the Company. Actual performance may significantly differ from these forecasts due to various factors in the future.

#### **FY2015 Financial Highlights**

Revenue and income for the fiscal year ended March 2016 exceeded the results of both the previous fiscal year and forecasts

Result and Forecast Highlights

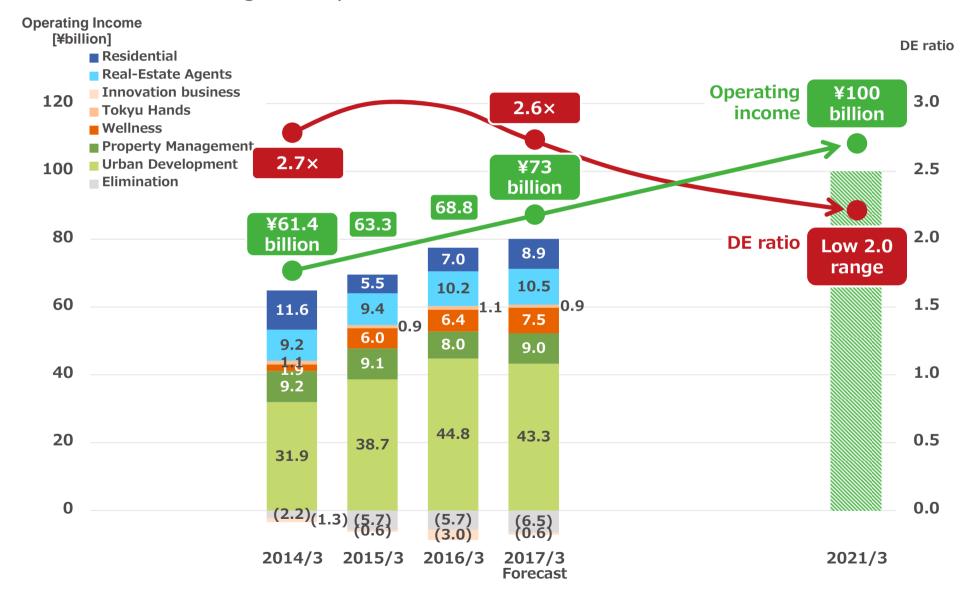
- Results of the fiscal year ended March 31, 2016
   ¥815.5 billion in operating revenue and ¥68.8 billion in operating income
   Revenue and income increased both year on year and over the forecasts thanks to the strong market (offices and condominiums).
- Forecast for the fiscal year ending March 31, 2017
   Revenue and income are expected to increase. The Company aims to steadily achieve the ¥73 billion in operating income targeted in the medium-term management plan.
- Topics
   Opening of Tokyu Plaza Ginza (March 2016)
   Start of construction of Dogenzaka 1-chome Project (March 2016)

Recognition of changes in business environment

- Low interest rate led by policy continues → Overheated investment environment
- Prospects of uncertainty in the Japanese economy
- Progress of globalization → Rapid increase in demand for inbound tourism
- ⇒Develop the next medium-term management plan, taking into account changes in the business environment and understanding of the current environment.

#### **Progress in the Medium-and Long-Term Management Plan**

Forecasts for the fiscal year ending March 31, 2017, are expected to be in line with the medium-term management plan.



#### **Return to Shareholders**

Annual dividend for the fiscal year ending March 31, 2017, will be raised to 13 yen, representing the fourth consecutive increase.



<sup>\*</sup> Dividends before interim dividends for the fiscal year ended March 2014 are those paid by Tokyu Land Corporation.



<sup>\*\* &</sup>quot;Net income" was replaced with "profit attributable to owners of parent" in the fiscal year ended March 31, 2016.

#### **FY2015 Operating Results**

Revenue and income increased both year on year and over the forecasts mainly due to an increase in gains on the sales of buildings for investors

_			•			
(¥ billion)	FY2014 Mar-2015	FY2015 Mar-2016	Comparison	FY2015 Forecast*	Comparison	Compared to the same period last year
Operating revenue	773.1	815.5	42.3	800.0	15.5	□Operating revenue
Operating income	63.3	68.8	5.5	65.0	3.8	Revenue increased as a result of the bulk sale
Non-operating income	1.1	1.2	0.1	_	_	of land in the Residential business segment,
Non-operating expenses	12.7	13.6	0.9	_	_	in addition to the strong results of the Real-
Ordinary income	51.7	56.4	4.7	52.0	4.4	estate Agents business segment.
Extraordinary income	1.2	0.3	(0.9)	_	_	□Operating income
Extraordinary losses	12.9	9.9	(3.0)	_	_	Income increased mainly due to a gain on
Income before income taxes and minority interests	40.0	46.8	6.8	_	_	the sale of buildings for investors, etc.
Profit attributable to owners of parent	25.2	28.7	3.5	26.5	2.2	
Total assets	1,973.8	1,984.4	10.6	_	_	
Interest-bearing Debt	1,125.4	1,106.1	(19.3)	1,185.0	(78.9)	☐ DE ratio
Equity	395.3	418.8	23.5	_	_	The DE ratio improved to 2.6, due chiefly to a
Equity ratio	20.0%	21.1%	1.1P	_	_	increase in equity and decrease in
DE ratio	2.8	2.6	(0.2)	2.9	(0.3)	interest-bearing debt.
Net cash provided by (used in) operating activities	(38.5)	87.9	126.4	_	_	
Net cash provided by (used in) investment activities	(100.3)	(112.4)	(12.1)	_	_	
Net cash provided by (used in) financing activities	139.2	(30.5)	(169.7)	_	_	
Cash and cash equivalents at end of period	93.9	39.9	(54.1)		_	

<sup>\*</sup> The figures are the revised forecast that we announced on November 9, 2015.
Figures in brackets in the table show amounts posted, and figures with the mark + or figures in parentheses show increases or decreases. (The same will apply in the following pages.)



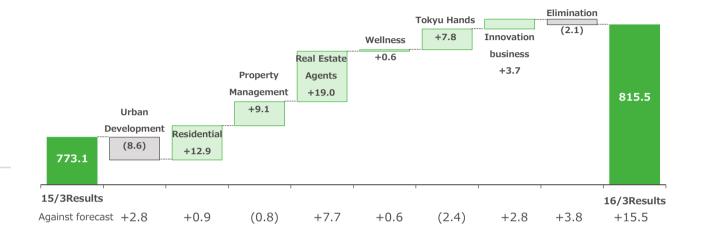
#### FY2015 Segment performance

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Revenue increased primarily in Real-estate Agents and Residential business segments. Income grew significantly in the Urban Development business segment.

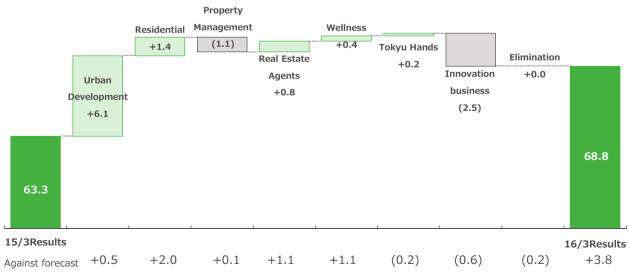
#### **(Changes in revenue)**

		(¥billion)	
	FY2014	FY2015	Comparison
Results	773.1	815.5	+42.3
Forecast	_	800.0	+15.5



#### **(Changes in income)**

	FY2014	FY2015	( <b>#DIIIION</b> ) Comparison
Results	63.3	68.8	+5.5
Forecast	_	65.0	+3.8



The results for the fiscal year ended March 31, 2015 are reorganized in accordance with the reorganization of reportable segments in the fiscal year ended March 31, 2016. They are compared with the results in the fiscal year ended March 31, 2016.



### **Summary of balance sheets**

The DE ratio improved to 2.6 by increasing equity.

(¥ billion)	FY2014 As of Mar-31, 2015	<b>FY 2015</b> As of Mar-31, 2016	Comparison	Compared to the same period last year
Cash and deposits	94.3	40.2	(54.0)	□ Property and equipment, Intangible assets
Real estate for sale	394.7	364.4	(30.3)	Increased 47.5 billion yen, chiefly reflecting
Property and equipment, Intangible assets	1,160.2	1,207.7	47.5	investments accompanying redevelopment
Goodwill	79.9	75.9	(4.1)	[Reference] (As of Mar-31, 2016)
Other investments	154.1	203.2	49.1	Market value appraisal for leased properties
Acconuts receivable etc.	35.2	34.2	(1.0)	Year-end book value: 866.9 billion
Other	55.4	58.8	3.3	Year-end market value: ¥967.7 billion
Total assets	1,973.8	1,984.4	10.6	Difference: + ¥100.8 billion
Interest-bearing Debt	1,125.4	1,106.1	(19.3)	□DE ratio
Guarantee and lease deposits received	176.2	174.1	(2.2)	The DE ratio improved from 2.8 to 2.6 due to reduced
Deposits	54.0	54.3	0.3	interest-bearing debt and increased equity.
Trade payables etc.	94.5	81.2	(13.3)	
Other	125.4	146.3	20.9	
Total liabilities	1,575.5	1,562.0	(13.5)	
Equity	395.3	418.8	23.5	☐ Equity ratio
Non-controlling interests	2.9	3.6	0.6	21.1% (As of Mar-2015, 20.0%)
Total net assets	398.3	422.4	24.1	

### **FY2016 Forecast (Operating Results)**

Higher revenue and income are expected, particularly in the Innovation business and Residential business segments.

(¥ billion)	FY2015 Mar-2016	FY2016 Mar-2017 Forecast	Comparison	Compared to the same period last year
Operating Revenue	815.5	840.0	24.5	□ Operating Revenue
Operating income	68.8	73.0	4.2	Revenue is expected to rise in the Innovation business
Non-operating income	1.2	_	_	segment, chiefly reflecting sales growth in overseas operations
Non-operating expenses	13.6	_	-	☐ Operating income
Ordinary income	56.4	61.0	4.6	In addition to the higher revenue from the Innovation
Extraordinary income	0.3	_	_	business segment, income is projected to grow as a result
Extraordinary losses	9.9	_	-	largely of increased sales from condominiums in the
Income before income taxes and minority interests	46.8	_	-	Residential business segment.
Profit attributable to owners of parent	28.7	31.5	2.8	
Total assets	1,984.4	_	_	☐Interest-bearing Debt
Interest-bearing Debt	1,106.1	1,140.0	33.9	Interest-bearing debt to increase mainly due to new investments
Equity	418.8	_	-	☐ DE ratio
Equity ratio	21.1%	_	_	The DE ratio will remain the same at 2.6 due to an increase
DE ratio	2.6	2.6	_	in equity despite an increase in interest-bearing debt.
Dividends per share	¥ 12	¥ 13	¥ 1	□ Dividends per share
Dividend payout ratio	25.4%	25.1%	(0.3)P	An increase in annual dividend to 13 yen per share is scheduled.

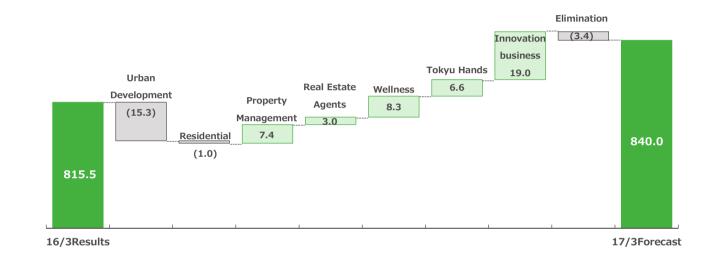
### FY2016 Forecast (Segment performance)

Revenue in the Urban Development business segment is expected to decline due to reduced gains on sales. However, this decline will be offset by other segments.

#### **(Changes in revenue)**

(¥billion)

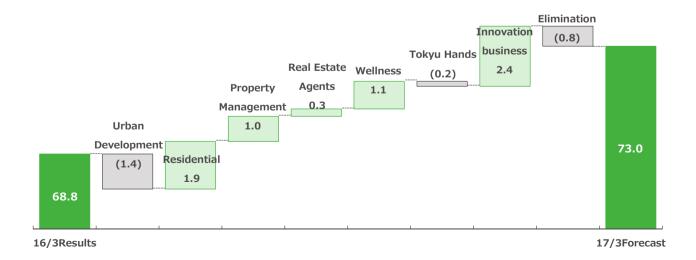
FY2015 Results	FY2016 Forecast	Comparison
815.5	840.0	+24.5



#### **(Changes in income)**

(¥billion)

FY2015 Results	FY2016 Forecast	Comparison
68.8	73.0	+4.2



#### **Urban Development(1)FY2015 and FY2016 Forecast**

FY2015: Decrease revenues and Increase income FY2016: Decrease revenues and income

(¥ billion)	FY2014*	FY2015	Comparison	FY2015 Forecast	Comparison
Operating revenue	267.4	258.7	(8.6)	255.9	2.8
Leasing (Office buildings)	38.8	38.1	(0.7)	38.4	(0.3)
Leasing (Commercial facilities)	36.3	39.3	3.0	39.4	(0.1)
Asset management etc.	142.4	126.6	(15.8)	126.1	0.5
Leasing (Residence) etc.	49.8	54.7	4.8	52.0	2.7
Operating income	38.7	44.8	6.1	44.3	0.5

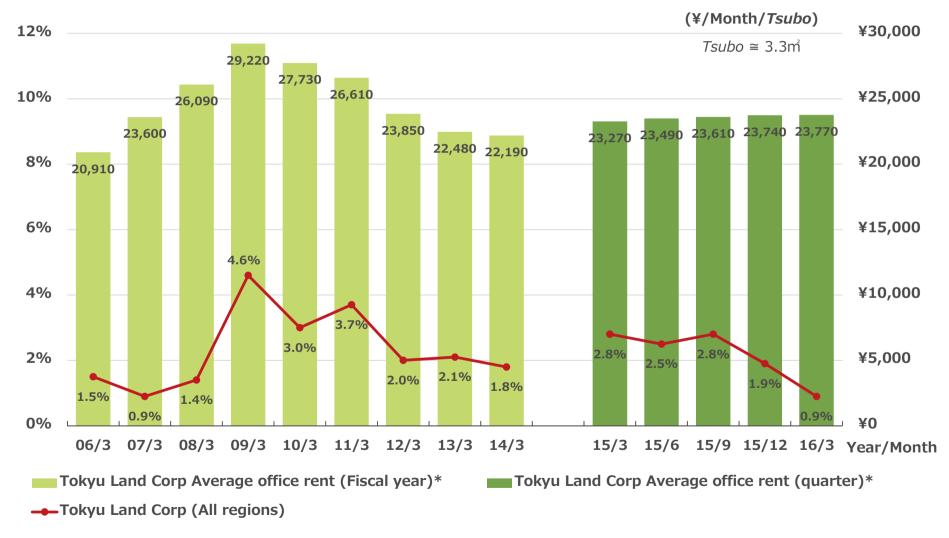
(¥ billion)	FY2015	FY2016 Forecast	Comparison
Operating revenue	258.7	243.4	(15.3)
Leasing (Office buildings)	38.1	37.8	(0.3)
Leasing (Commercial facilities)	39.3	42.5	3.2
Asset management etc.	126.6	102.4	(24.2)
Leasing (Residence) etc.	54.7	60.6	5.9
Operating income	44.8	43.3	(1.4)

 $<sup>\</sup>ensuremath{^{*}}$  Values after reorganization based on revised segment categories are used.



#### **Urban Development(2)Vacancy Rate and Rent**

As of Mar-31, 2016 Vacancy rate 0.9% (Tenants actually moving in and out, Office buildings and commercial facilities)



<sup>\*</sup> The average office rents of the Company presented include common area service expenses.



<sup>\*\* [</sup>Tokyo 23districts] ... Date Source : CBRE K.K. [OFFICE MARKET REPORT]

# **Urban Development(3)Major projects**

FY	Projects	Usage	Floor space* (thousand m)	Оро	en
	Shiodome Building	Office/Commercial	119	Apr- 14	(Acquired)
	Nikko Shibuya Nampeidai Building	Office	7	Apr- 14	(Acquired)
	Northport Mall	Commercial	141	Sep- 14	(Acquired)
2014	Kichijoji Place	Commercial	9	Sep- 14	(Acquired)
2014	Shinjuku i-land	Office	213	Oct- 14	(Acquired)
	Daini Musashino Building	Commercial	6	Nov- 14	(Acquired)
	Shin-Aoyama Tokyu Building	Office	9	Feb- 15	
	Q Plaza Harajuku	Commercial	8	Mar- 15	
	CROSS PLACE Hamamatsucho	Office	12	Apr- 15	(Acquired)
	Morinomiya Q's MALL BASE	Commercial	24	Apr 15	
2015	(Building with land lease rights)	Commercial	24	Apr- 15	
2015	Futako Tamagawa Rise (Phase II Project)	Office/Commercial	157	Apr- 15	
	Market Square Kawasaki East (Subleased)	Commercial	30	Feb- 16	
	Tokyu Plaza Ginza	Commercial	51	Mar- 16	
2017	MM21-32 Block Office Project	Office	55	FY2017	
	Shibuya Dogenzaka 1-chome Block Development Project	Office/Commercial	59	FY2019	
2019	Urban Redevelopment "Step Up" Project Takeshiba District	Office/Commercial/housing	200	FY2019	
2019	(Building with land lease rights)	Office/ Coffiffier clai/ flousing	200	1 12019	
	Shibuya Nampeidai Project**	Office	46	FY2019	
2020	Jingumae 6-chome Block Urban Redevelopment Project**	Commercial/Public facilities	22	FY2020	
	Shibuya Sakuragaoka Block Redevelopment Plan	Office/Commercial/housing	250	FY2020	

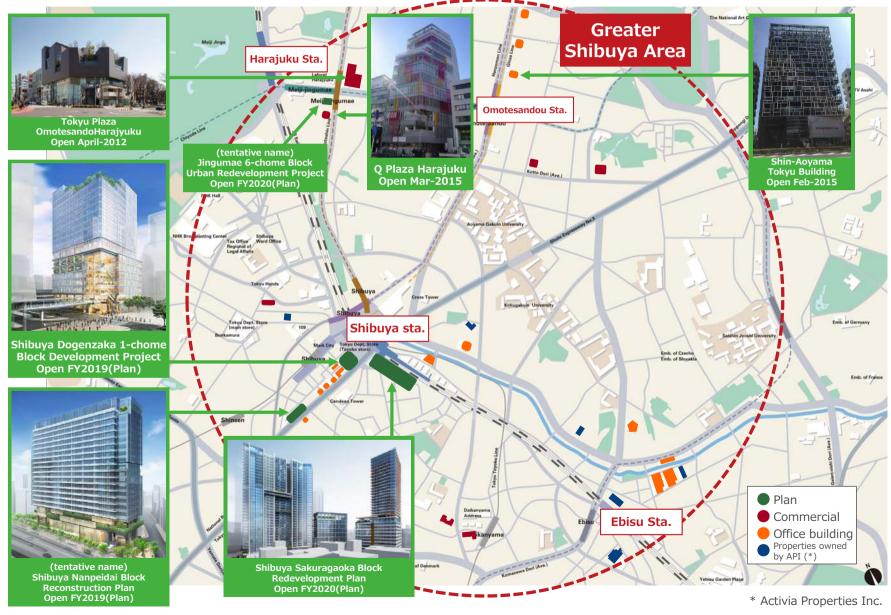
<sup>\*</sup>Floor space of all the projects (before taking our equity into account)



<sup>\*\*</sup> tentative name

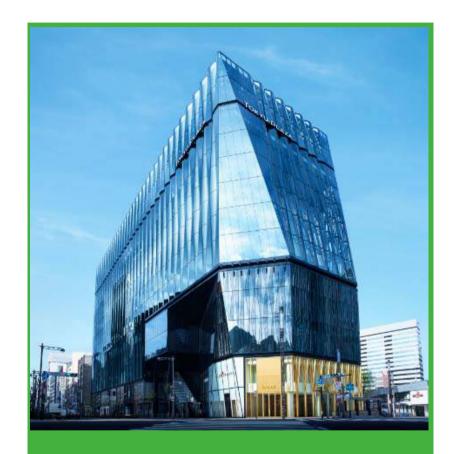
### Urban Development(4)Major projects Greater Shibuya Area

Construction of Dogenzaka 1-Chome Project Starts in March 2016.



### **Urban Development(5)Major projects** (Ginza · Takeshiba)

Tokyu Plaza Ginza opened at March 31, 2016



Tokyu Plaza Ginza Usage: Commercial

Floor Space: approx. 51,000m

Open: Mar-31, 2016



**Urban Redevelopment "Step Up" Project** 

Takeshiba District

Usage: Office · housing · Commercial

Floor Space: approx. 200,000m

Open: FY2019 (Plan)

### Residential(1)FY2015 and FY2016 Forecast

FY2015: Increase revenues and income FY2016: Decrease revenues and Increase income

(¥billion)	FY2014	FY2015	Comparison	FY2015 forecast	Comparison
Operating revenue	104.8	117.7	12.9	116.9	0.9
Condominiums	89.7	87.6	(2.1)	89.5	(2.0)
Detached housing	5.5	7.5	1.9	7.8	(0.3)
Others	9.6	22.7	13.1	19.6	3.1
Operating income	5.5	7.0	1.4	5.0	2.0

(¥billion)	FY2015	FY2016 forecast	Comparison
Operating revenue	117.7	116.7	(1.0)
Condominiums	87.6	107.9	20.3
Detached housing	7.5	8.2	0.8
Others	22.7	0.6	(22.0)
Operating income	7.0	8.9	1.9

# Residential(2)Outline of condominium

Growth in revenue is expected from the strong sales of high-end properties in the fiscal year ending March 31, 2017.

FY	FY2014	FY2015	FY2016 Forecast	FY2017 Forecast
No. of units sold	Total 2,027units	Total 1,892units	Total 1,802units (Plan)	-
Revenue (¥ billion)	89.7 from the previous year (43.6)	87.6 from the previous year (2.1)	107.9 (Plan) from the previous year +20.3	Acquired land for total about 8,000units
Beginning-of-year contract ratio	44%	34%	57%	to be delivered on or after next fiscal year
Year-end inventory of completed units	303	396	-	_
Major derevery condo	ATLAS BRANZ TOWER Mikawashima 313units (50%)	Branz City Shinagawa Katsushima 356units (100%)	Branz Tower Minatomirai 228units (100%)	Branz Yokohama 210units (50%)
Number of units refers to the number of units for sale  ( ) ownership ratio				
	Branz Ichigao Hilltop 140units (75%) Branz Futako Tamagawa 58units (100%) Branz Takarazuka Umeno-cho 140units (100%)	Branz Totsuka 109units (100%) Branz Tower•Wellith shinsaibashi 246units (65%) Branz City Abeno Ouji-cho 318units (100%)	Branz The House 1bancho 56units (100%) Branz City Kugahara 278units (100%) Branz Kakogawa ekimae 150units (60%)	Branz Shibuya Tokiwamatsu 72units(85%) Branz Tower midosujihommachi 276units(50%) Branz Tower•Wellith shinsaibashi SOUTH 202units(65%)
Purchase of land for sales (¥ billion)	71.7 (2,853units)	52.2 (2,847 units)	70.0 –	- -

### Property Management(1)FY2015 and FY2016 Forecast

FY2015: Increase revenues and Decrease income FY2016: Increase revenues and income

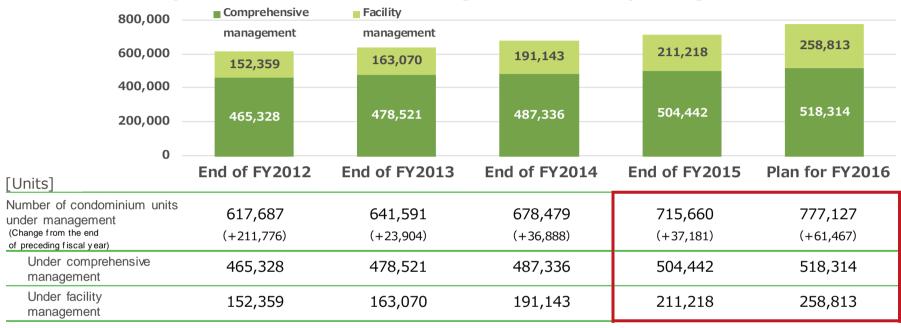
(¥billion)	FY2014	FY2015	Comparison	FY2015 Forecast	Comparison
Operating revenue	136.1	145.2	9.1	146.0	(0.8)
Condominium	102.8	105.6	2.8	108.4	(2.8)
Buildings and Other facilities	33.3	39.6	6.3	37.6	2.1
Operating income	9.1	8.0	(1.1)	8.0	0.1

(¥billion)	FY2015	FY2016 Forecast	Comparison
Operating revenue	145.2	152.6	7.4
Condominium	105.6	111.8	6.2
Buildings and Other facilities	39.6	40.8	1.2
Operating income	8.0	9.0	1.0

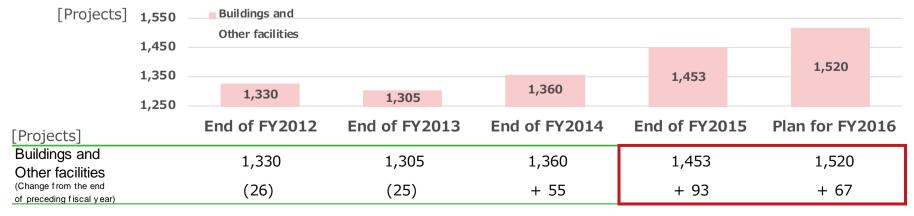
#### **Property Management(2)Stock of properties**

The number of management contracts for both condominiums and other buildings increased as planned, resulting in growth in property stock under management.

**(Trend in stock of comprehensive condominium management and facility management in number of units)** 



#### **(Trend in stock of management of buildings and other facilities)**



### Real Estate Agents(1)FY2015 and FY2016 Forecast

FY2015: Increase revenues and income FY2016: Increase revenues and income

(¥ billion)	FY2014	FY2015	Comparison	FY2015 Forecast	Comparison
Operating revenue	61.4	80.3	19.0	72.6	7.7
Real-estate sales agent	41.5	48.4	6.8	46.9	1.5
Consignment sales	3.9	2.7	(1.2)	2.7	(0.0)
Real-estate sales	13.5	26.3	12.8	20.0	6.3
Other	2.4	3.0	0.6	3.0	0.0
Operating income	9.4	10.2	0.8	9.1	1.1

(¥ billion)	FY2015	FY2016 Forecast	Comparison
Operating revenue	80.3	83.3	3.0
Real-estate sales agent	48.4	51.3	2.9
Consignment sales	2.7	3.3	0.6
Real-estate sales	26.3	26.5	0.2
Other	3.0	2.3	(0.7)
Operating income	10.2	10.5	0.3

#### Real Estate Agents(2)Performance indicators in sales agency operations

Both the number of transactions and average handling price increased in retail and wholesale businesses.

	FY2015					
	Retail	Wholesale	Total			
No. of transactions	20,851	1,088	21,939			
(Rate of change YoY)	+12.3%	+9.3%	+12.1%			
Amount of transactions (Rate of change YoY)	750.6 billion yen +15.1%	461.0 billion yen +28.6%	1,211.6 billion yen +19.9%			
Average handling price (Rate of change YoY)	36 million yen +2.5%	424 million yen +17.6%	55 million yen +6.9%			
Commission fee ratio	4.7%	2.4%	3.9%			

	FY2015				
	Retail	Wholesale	Total		
No. of transactions	20,851	1,088	21,939		
(Rate of change YoY)	+12.3%	+9.3%	+12.1%		
Amount of transactions (Rate of change YoY)	750.6 billion yen +15.1%	461.0 billion yen +28.6%	1,211.6 billion yen +19.9%		
Average handling price (Rate of change YoY)	36 million yen +2.5%	424 million yen +17.6%	55 million yen +6.9%		
Commission fee ratio	4.7%	2.4%	3.9%		

	FY2014					
	Retail	Wholesale	Total			
No. of transactions	18,573	995	19,568			
(Rate of change YoY)	+0.8%	(0.7)%	+0.7%			
Amount of transactions	652.4 billion yen	358.5 billion yen	1,010.8 billion yen			
(Rate of change YoY)	+5.5%	+22.3%	+10.9%			
Average handling price	35 million yen	360 million yen	51 million yen			
(Rate of change YoY)	+4.7%	+23.2%	+10.1%			
Commission fee ratio	4.8%	2.5%	4.0%			

Highlights
□Retail (Result)
· Revenue increased based on growth both in the number of

- and average handling price.
- 11 new stores opened (Chitose-karasuyama, Hibarigaoka, Ashiya, Kyoto Shijo, Kotoni, Hong Kong, etc.)
- ☐ Wholesale (Result)
- · The number of transactions increased, and the average handling price also rose due to growth in the number of large contracts (from ¥360 million to ¥424 million), which resulted in higher revenue.

FY2016 (Plan)					
Retail	Wholesale	Total			
23,126	1,128	24,254			
+10.9%	+3.7%	+10.6%			
814.0 billion yen	438.9 billion yen	1,252.9 billion yen			
+8.4%	( 4.8) %	+3.4%			
35 million yen	389 million yen	52 million yen			
( 2.2) %	(8.2)%	( 6.5) %			
4.8%	2.5%	4.0%			

### Wellness(1)FY2015 and FY2016 Forecast

FY2015: Increase revenues and income FY2016: Increase revenues and income

(¥ billion)	FY2014**	FY2015	Comparison	FY2015 Forecast	Comparison
Operating revenue	89.6	90.2	0.6	89.6	0.6
Operation of resort facilities*	34.0	34.9	0.8	35.1	(0.2)
Oasis (Sports Clubs)	15.5	16.4	0.9	16.5	(0.1)
Senior housing	6.4	6.5	0.1	6.4	0.1
TOKYU STAY (Hotels)	7.2	8.7	1.5	8.5	0.2
Consignment welfare	7.1	7.7	0.6	7.9	(0.2)
Sales of country houses and membership	8.3	4.2	(4.2)	3.6	0.6
Other .	11.1	11.9	0.8	11.5	0.4
Operating income	6.0	6.4	0.4	5.3	1.1

(¥ billion)	FY2015	FY2016 Forecast	Comparison
Operating revenue	90.2	98.5	8.3
Operation of resort facilities*	34.9	36.4	1.5
Oasis (Sports Clubs)	16.4	17.0	0.6
Senior housing	6.5	6.3	(0.1)
TOKYU STAY (Hotels)	8.7	9.8	1.1
Consignment welfare	7.7	8.7	1.0
Sales of country houses and membership	4.2	8.6	4.4
Other .	11.9	11.6	(0.3)
Operating income	6.4	7.5	1.1

<sup>\*</sup> Sales at golf courses, Tokyu Harvest Club facilities, and ski resorts

 $<sup>\</sup>ensuremath{^{**}}$  Values after reorganization based on revised segment categories are used.

### Wellness(2) Major projects

Tokyu Stay Ginza, the 17th store in Tokyo, opened in March 2016.

Туре	Major project	Usage	Open
Tokyu Stay	Tokyu Stay Shinjyuku	Hotels for medium- to long-term stays	May-2015
TORYU Stay	Tokyu Stay Ginza		Mar-2016
Harvestclub	Tokyu Harvestclub Karuizawa&VIALA	Membership Resort Hotel	FY2018
Senior housing	Grancreer Setagaya Nakamachi	Senior housing ( · condominium)	FY2017
Sellior flousing	Tōkaichiba project *	Senior housing ( · condominium · etc.)	FY2019
Other	Seragaki Hotel project *	Resort Hotel	TBA

<sup>\*</sup> tentative name





Tokyu Harvestclub Karuizawa&VIALA Open FY2018 (Plan)



### **Tokyu Hands FY2015 and FY2016 Forecast**

FY2015: Increase revenues and income FY2016: Increase revenues and Decrease income

(¥ billion)	FY2014	FY2015	Comparison	FY2015 Forecast	Comparison
Operating revenue	87.9	95.7	7.8	98.1	(2.4)
Operating income	0.9	1.1	0.2	1.3	(0.2)

(¥ billion)	FY2015	FY2016 Forecast	Comparison
Operating revenue	95.7	102.3	6.6
Operating income	1.1	0.9	(0.2)

#### **Innovation Business FY2015 and FY2016 Forecast**

FY2015: Increase revenues and Decrease income FY2016: Increase revenues and income

(¥ billion)	FY2014*	FY2015	Comparison	FY2015 Forecast	Comparison
Operating revenue	47.5	51.2	3.7	48.5	2.8
Operating income	(0.6)	(3.0)	(2.5)	(2.4)	(0.6)

(¥ billion)	FY2015	FY2016 Forecast	Comparison
Operating revenue	51.2	70.3	19.0
Operating income	(3.0)	(0.6)	2.4

 $<sup>\</sup>ensuremath{^{*}}$  Values after reorganization based on revised segment categories are used.

#### **Changes in Equity and Interest-bearing Debt**

Rating Institution: Japan Credit Rating Agency, Ltd. Long-term: A- Short-term: J-1



# **Reference 1 Change of Segment Categories**

The segment categories and some of the segment names have been changed due to reorganization.

[Before change] FY2014			[After change] From FY20	15~
Segment name	Breakdown		Breakdown	Segment name
	Office buildings / commercial facilities		Office buildings / commercial facilities	
Urban	Rental residence		Rental residence	Urban
Development	Management of REITs / private funds, etc.		Management of REITs / private funds, etc.	Development
Development	Sale of buildings, etc.		Sale of buildings, etc.	Development
	TOKYU STAY		→ New businesses, purchase and resale, etc. *	
Residential	Condominiums		Condominiums	Residential
Residential	Detached housing		Detached housing	Residential
Property	Management of condominiums / buildings, etc.		Management of condominiums / buildings, etc.	Property
Management	Constructions of common areas of condominiums, etc.		Constructions of common areas of condominiums, etc.	Management
Real-Estate	Real-estate sales agent / consignment sales		Real-estate sales agent / consignment sales	Real-Estate
Agents	Real estate sales, etc. (Tokyu Livable)		Real estate sales, etc. (Tokyu Livable)	Agents
	Resort hotels / fitness clubs / senior housing		Resort hotels / fitness clubs / senior housing	
Wellness	Country houses		Country houses	
	Resort real estate agent, etc.		Resort real estate agent, etc.	Wellness
		<u> </u>	→ TOKYU STAY	
Tokyu Hands	Retail sales (Tokyu Hands)		> Consignment welfare	
	Custom-built houses / renovations, etc.		Retail sales (Tokyu Hands)	Tokyu Hands
Business	Landscape gardening			
Innovation and	Business Innovation (new businesses,		Custom-built houses / renovations, etc.	Innovation
Others	purchase and resale, etc.)		Overseas operations and other	business
	Consignment welfare			

<sup>\*</sup> In accordance with reorganization measures effective from June 1, 2015, some functions were transferred to the Residential Business segment.

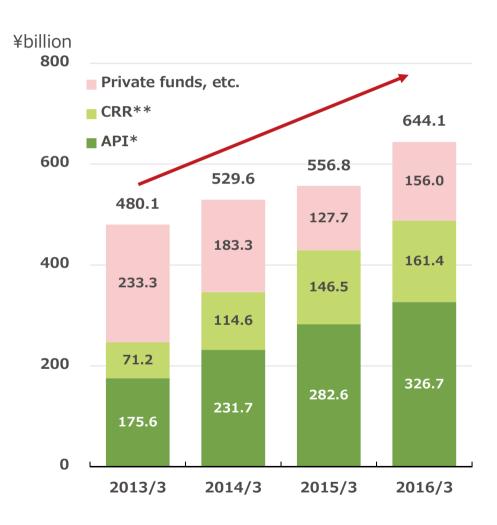


#### Reference 2 Transition in total floor area and AUM transition

#### **(Transition in total floor area)**

#### Thousand m 2,000 Commercial facilities Office building 1,580 1,548 1,512 1,425 1,500 859 934 841 805 1,000 500 689 671 646 620 0 2013/3 2014/3 2015/3 2016/3

#### **(AUM transition)**

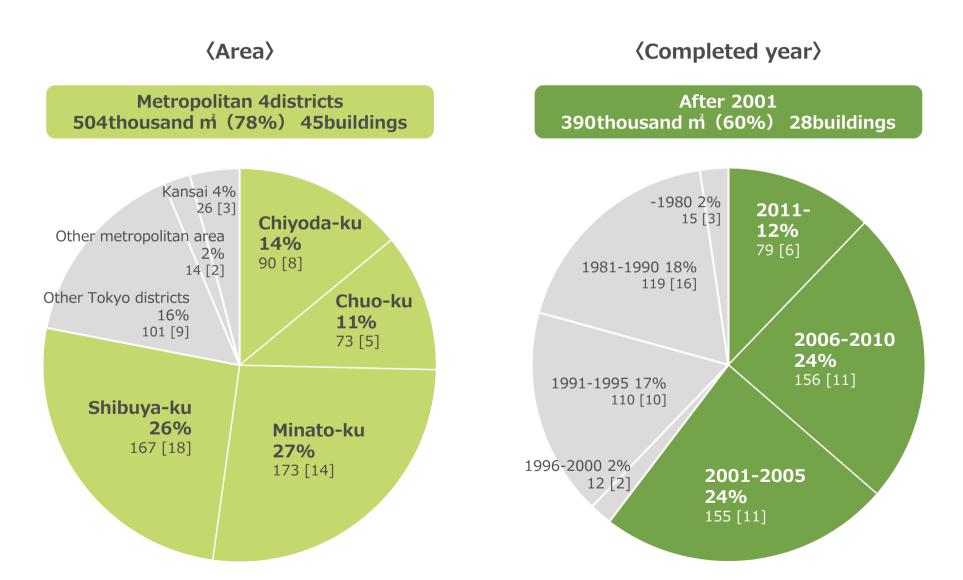


<sup>\*</sup> API: Activia Properties Inc.

<sup>\*\*</sup> CRR: Comforia Residential REIT, Inc

# Reference 3 Distribution of Office Buildings As of Mar-31, 2016

Office Buildings: Floor space 646 thousand m, Total of 59 buildings





# Reference 4 Major properties [Office building]

As of the end of March 2016, the Company holds 59 buildings, located mainly in four wards in central Tokyo.

	Area	No. of buildings	Major properties[Building]	Year built	Total floor space *		notes	
			Shibuya Center Place	1983	7			
			Shibuya Dogenzaka Tokyu	1983	13			
			Unosawa Tokyu	1984	15	Dillo		
			Ebisu Prime Square Tower	1997	35			
	Shibuya-ku	18	Shibuya Shin-Minamiguchi	2000	7			
			Ebisu Business Tower	2003	23			
			Shibuya Square	2004	13	V THE		
			Shibuya Minami Tokyu	2005	20	Shibuya Minami Tokyu	Ebisu Business Tower	Hamamatsucho Square
			Shibuya Place	2009	4	Silibuya Pililailii Tokyu	EDISU DUSITIESS TOWER	Hamamatsucho Square
			DBC Shinagawa Tokyu	1985	22		A Hitting	
ea			Shimbashi Center Place	1986	9	2		
arc			Hamamatsucho Square	2004	24			
an			Shinagawa Tokyu	2007	21			
ij	Minato-ku	14	Shiodome Building	2007	12			
odc			Minamiaoyama Tokyu	2008	12	Minamiaoyama Tokyu	Shimbashi Tokyu	Shiodome Building
i.			Shimbashi Tokyu	2008	15	Pilitalinaoyania Tokyu	Silinibasiii Tokyu	Sillodoffie Building
Ψ			Spline Aoyama Tokyu	2012	8	Line of		
Tokyo Metropolitan area			Shin-Aoyama Tokyu	2015	9			
충			Sanban-cho Tokyu	2001	12			
-			Ichiban-cho Tokyu	2002	20			
	Chiyoda-ku	8	Ichigaya Tokyu	2004	15			
			Uchisaiwaicho Tokyu	2006	14	Uchisaiwaicho Tokyu	Vanuminandi Talau	Nihombashi Maruzen Tokyu
			Kasumigaseki Tokyu	2010	19	- Ochisalwaicho Tokyu	Kasumigaseki Tokyu	Minombashi Maruzen Tokyu
			St. Luke's Tower	1994	14			400
	Cyuo-ku	5	Nihombashi hon-cho Tokyu	2004	12			
	·		Nihombashi Maruzen Tokyu	2006	17			
			Nihombashi Front	2008	29			
	Othor	1.1	Shinjuku Island	1995	30			A See Line of the last of the
	Other	11	Meguro Tokyu	2003	10	Nihombashi Front	Nihombashi Front Shin-Meguro Tokyu	Futakotamagawa
			Shin-Meguro Tokyu	2012	22	- Thomas in Front	Simi rioguio ronyu	rise - office
	Kansai	3	Shinsaibashi Tokyu	1982	11			
			Umeda Kita Place	2009	11			

<sup>\*</sup> (thousand  $\vec{m}$ ): Floor space is the area owned by the Company (including the leased area).

### Reference Major properties [Commercial facilities]

As of the end of March 2016, the Company operates 21 locations in the Tokyo area and 8 locations in Kansai and other regions.

Area	No. of facilities	Major properties [Commercial facilities]	Year built	Total floor space *	notes
Tokyo Metropolitan area	21	Tokyu Plaza Kamata Tokyu Plaza Akasaka B E A M Sunrose Daikanyama Daini Musashino Building DECKS Tokyo Beach Minami-Aoyama Leica Building GLASSAREA AOYAMA Northport Mall Saclass Totsuka (sublease) Tokyu Plaza Totsuka Futakotamagawa rise · SC Tokyu Plaza Omotesando Harajyuku Q Plaza Harajyku Market Square Kawasaki East (sublease)	1968 1969 1992 1992 1992 1997 1998 2002 2007 2009 2010 2011 2012 2015 2016	28 21 7 4 6 69 2 2 141 48 10 20 3 8 30	Tokyu Plaza Akasaka  Northport Mall  Tokyu Plaza OmotesandoHarajyuku  Tokyu Plaza Ginza  Minoh Q'sMALL
Kansai · Others	8	Tokyu Plaza Ginza  Market Square Nakayamadera  Minoh Q'sMALL  Market Square SASASHIMA  Amagasaki Q'sMALL  Abeno Q'sMALL  Tokyu Plaza Shinnagata (sublease)  Morinomiya Q's MALL BASE	2016 2003 2003 2005 2009 2011 2013 2015	51 22 30 19 164 123 10 24	Tokyu Plaza Totsuka  Amagasaki Q'sMALL  DECKS Tokyo Beach  Morinomiya Q's MALL  BASE

 $<sup>^{*}</sup>$  (thousand  $\vec{m}$ ): Floor space is after conversion for ownership share.

